

CERTIFICATE

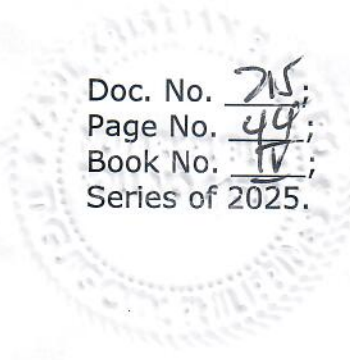
This is to certify that the PNOC Board of Directors reviewed the Charter Statement and Strategy Map of the company during the Year-End Board Retreat held from November 18-20, 2024.

Done this ____ day of March 2025 at Taguig City, Philippines.

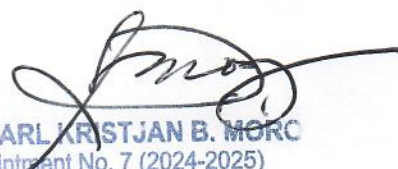


HELEN M. ALFONSO
OIC, Department Manager A
Strategy Management Office

SUBSCRIBED AND SWORN TO before me this 11 March 2025 at Taguig City, Metro Manila, Affiant, in her capacity as OIC, Department Manager of the Strategy Management Office, exhibiting to me her TIN No. 123-263-002-000.



Doc. No. 215;
Page No. 44;
Book No. IV;
Series of 2025.



ATTY. KARL KRISTJAN B. MORC
Appointment No. 7 (2024-2025)
Notary Public for Taguig City
Until 31 December 2025
PNOC Building VI, Energy Center, Rizal Drive
Bonifacio Global City, Taguig City
Roll of Attorneys No. 64581
IBP No. 494651/01.02.2025/ Makati
MCLE Compliance No. VII-0007525
PTR No. MKT 10470958/01.08.2025/ Makati